



July 5, 2021

[REDACTED]
Columbia University - Facilities and Operations Department

[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "S. Sommer".

Steven H. Sommer
Executive General Manager, Construction
President

Lend Lease (US) Construction LMB Inc.
200 Park Avenue, 9th Floor, New York, NY 10166 www.lendlease.com
T 212 592 6800 F 212 592 6988

June 29, 2021

[REDACTED]
Columbia University

[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending March 31, 2021

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,


Douglas C. Maines
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



June 29, 2021

Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]

New York, NY 10027

RE: 1st Quarter 2021 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

June 23, 2021



New York, NY 10027

RE: Columbia University Manhattanville Large Square Project – Quarter ending March 31, 2021

Dear Ms. Pope,

On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,

John Kelly – Principal

Kelco Construction

Non-Specialty Construction

Date: 03/31/2021

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 03/31/2021

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-54
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	55-56
Open Space	7/10/2013	In Progress	57-63
Lenfest	12/1/2013	In Progress	64-80
University Forum	12/1/2015	In Progress	81-95
Phase 2 Below Grade	10/1/2016	In Progress	96-107
Columbia Business School	1/1/2018	In Progress	108-158
Open Space Large Square	7/1/2020	In Progress	159-164
Shared Services	2/4/2010	In Progress	165-167

Manhattanville MWL Workforce and Spending Summary
 Cumulative: Aug 1, 2008 to March 31, 2021
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L						
	\$	% ¹	\$	% ¹	\$	% ¹	\$	\$	\$	\$	\$	\$	\$	\$						
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659	\$ 29,491,185
Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ -	0%	\$ -	0%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362	\$ 1,468,777
Jerome L. Greene Science Center	\$ 49,256,039	11%	\$ 45,718,067	11%	\$ 12,814,237	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,166,824	27%	\$ 312,332,462	73%	\$ 429,499,286	\$ 19,523,221
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907	\$ -
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495	\$ 462,578
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211	\$ 3,176,899
University Forum	\$ 17,453,734	20%	\$ 5,007,224	3100%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,771,366	69%	\$ 86,116,761	\$ 2,637,935
Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,659,852	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,710,981	61%	\$ 75,477,077	39%	\$ 192,188,058	\$ 94,293,019
Columbia Business School	\$ 46,932,839	13%	\$ 43,195,974	12%	\$ 2,731,440	1%	\$ 168,120	0%	\$ 310	0%	\$ 877,165	0%	\$ 1,790,467	0%	\$ 95,696,316	26%	\$ 265,760,302	74%	\$ 361,456,618	\$ 5,399,383
Open Space Large Square	\$ 24,157	0%	\$ 653,243	10%	\$ 131,107	2%	\$ 108,775	2%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 917,282	14%	\$ 5,623,084	86%	\$ 6,540,366	\$ 131,107
Total	\$ 134,491,816	11%	\$ 110,748,560	9%	\$ 142,302,850	12%	\$ 6,455,167	1%	\$ 2,660	0%	\$ 1,247,576	0%	\$ 13,031,017	1%	\$ 408,279,647	33%	\$ 825,680,076	67%	\$ 1,233,959,723	\$ 156,584,103
% of Total Spending																				

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$133,993,993	\$110,748,560	\$142,302,850	\$5,876,975	\$2,660	\$1,247,576	\$7,050,901	\$401,223,516	\$657,656,864	\$1,058,880,380	\$150,603,987
% of Total Spending	13%	10%	13%	1%	0%	0%	1%	38%	62%	100%	14%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	151	\$ 202,226,662	50%	16%	19%
Local Firms	35	\$ 142,123,480	35%	12%	13%
Firms With Other Certification	48	\$ 63,929,505	16%	5%	6%
Total MWL	234	\$ 408,279,647	100%	33%	39%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total L	Headcount										
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	Hrs	Total MWL	Non-MWL	Total	#	% ³	#	% ³	#			
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	400	66%	207	34%	607
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,171	42%	1,590	58%	2,761
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	101	53%	88	47%	189
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	397	53%	356	47%	753
Phase 2 Below Grade	147,241	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,779	36%	279,746	64%	439,525	4,943	580	41%	824	59%	1,404
Columbia Business School	505,964	38%	7,825	1%	3,783	0%	21,241	2%	22,537	2%	1,641	0%	9,921	1%	572,911	43%	746,078	57%	1,318,989	37,882	1,197	47%	1,367	53%	2,564
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	133	42%	182	58%	315
Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	300	97%	8	3%	308
Shared Services - Eddington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	99%	1	1%	168
Open Space Large Square	7,384	74%	176	2%	0	0%	193	2%	0	0%	0	0%	0	0%	7,753	78%	2,190	22%	9,942	0	52	76%	16	24%	68
Total Hours	1,847,039		24,854		32,180		103,110		243,934		2,866		32,423		2,286,406	48%	2,479,559	52%	4,765,965	311,403	4,861	48%	5,271	52%	10,132
% of Total Hours	39%		1%		1%		2%		5%		0%		1%		48%		52%		100%	7%			48%		100%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: January 1, 2021 to March 31, 2021

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 199,948	100%	\$ 199,948		\$ -	
Jerome L. Greene Science Center	\$ -	0%	\$ 1,815	0%	\$ -	0%	\$ 605	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,420	0%	\$ 707,842	100%	\$ 710,262		\$ -	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -	
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -	
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ 23,194	100%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 23,194	100%	\$ -	0%	\$ 23,194		\$ -	
University Forum	\$ -	0%	\$ -	3100%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -	
Phase 2 Below Grade	\$ 1,137,286	1607%	\$ -	0%	\$ 103,644	146%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 1,240,930	1753%	\$ (1,170,143)	#####	\$ 70,787		\$ 103,644	
Columbia Business School	\$ 4,921,309	12%	\$ 5,825,425	14%	\$ 106,689	0%	\$ 99,960	0%	\$ -	0%	\$ 113,585	0%	\$ 230,496	1%	\$ 11,297,464	27%	\$ 30,496,143	73%	\$ 41,793,607		\$ 450,770			
Open Space Large Square	\$ 4,844	0%	\$ 250,994	5%	\$ 68,900	1%	\$ 108,775	2%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 433,513	9%	\$ 4,606,938	91%	\$ 5,040,451		\$ 68,900			
Total	\$ 6,063,439		\$ 6,078,234		\$ 279,233		\$ 232,534		\$ -		\$ 113,585		\$ 230,496		\$ 12,997,521		\$ 34,840,728		\$ 47,838,249		\$ 623,314			
% of Total Spending	13%		13%		1%		0%		0%		0%		0%		27%		73%		100%		1%			

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L			Headcount				
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Total	% ²	Total	% ²	Total	% ²		
																						#	% ²	#	% ²	#	% ²	
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Columbia Business School	47,467	37%	1,571	1%	581	0%	3,542	3%	1,642	1%	214	0%	176	0%	55,192	43%	74,007	57%	129,199		2,613	295	44%	373	56%	668		
Open Space Large Square	431	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	431	0%	661	0%	1,092		0	7	41%	10	59%	17		
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours	47,898		1,571		581		3,542		1,642		214		176		55,623		74,668		130,291		2,613	302	44%	383	56%	685	100%	
% of Total Hours	37%		1%		0%		3%		1%		0%		0%		43%		57%		100%		2%							

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	03/31/2021	Project Start: 1/3/2008*
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

* Billing begins on 8/1/2008
Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	1/3/2008*
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
Direct Spend Grand Total					\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

* Billing begins on 8/1/2008
Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Utilities Improvement
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 03/31/2021	Project Start: 1/3/2008 ¹ Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603
Tier II Grand Total					\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
MWL Tier II Total					\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
Non-MWL Tier II Total					\$ 728,503	\$ 568,503	\$ 568,503
MWL % of Tier I					100%	87%	89%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

Date: 03/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of :	06/10/2021

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4		
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122		
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88		
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25		
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239		
Overall % of Total		16%		0%		0%		8%		0%		0%		0%		24%		76%		100%	24%		76%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of :	06/10/2021

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 1,256,013	\$ 1,256,013
	MWL Direct Spend Total	\$ -	\$ 168,739	\$ 168,739
	Non-MWL Direct Spend Total	\$ -	\$ 1,087,274	\$ 1,087,274
	MWL % of Total	0%	13%	13%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 03/31/2021 **Project Start:** 9/1/2009 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL % of Total	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Abatement & Demolition
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 03/31/2021 Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	Construction	Yes	\$ -	\$ 8,050,185	\$ 8,050,185

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 8,050,185	\$ 8,050,185
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 8,050,185	\$ 8,050,185
MWL % of Total	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier I	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	03/31/2021	Project Start: 9/1/2009 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 60,000	\$ 38,299	
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	\$ 18,000	\$ 12,600	\$ 12,600	
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		\$ 120,000	\$ 102,725	
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370	
Sunbelt Rentals	L	No	Rental Equipment	Yes		\$ 110,000	\$ 98,838	
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 37,500	\$ 33,750	
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 80,000	\$ 54,379	
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 50,000	\$ 33,584	
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 196,374	\$ 127,235	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 80,000	\$ 70,077	
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 29,118	\$ 19,166	
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 50,000	\$ 25,497	
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 5,000	\$ 942	
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 197,093	\$ 197,093	
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 95,000	\$ 95,000	\$ 54,800	
NON:								
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552	
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 67,368	\$ 65,988	
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 850,000	\$ 952,741	\$ 952,741	
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		\$ 8,000	\$ 2,983	
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 120,000	\$ 41,045	
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 17,930	\$ 17,930	
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071	
					Tier II Grand Total	\$ 2,147,574	\$ 2,770,917	\$ 2,431,865
					MWL Tier II Total	\$ 921,874	\$ 1,302,055	\$ 1,048,355
					Non-MWL Tier II Total	\$ 1,225,700	\$ 1,468,862	\$ 1,383,510
					MWL % of Tier II	20%	16%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Breeze National Inc	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	9/24/2011
		Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 7 (Site 28) & 8
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	10/11/2012
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWLV:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686
Tier III Grand Total					\$ 984,000	\$ 508,073	\$ 508,073
MWLV Tier III Total					\$ 984,000	\$ 508,073	\$ 508,073
Non-MWLV Tier III Total					\$ -	\$ -	\$ -
MWLV % of Tier II					37%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of :	06/10/2021

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze National Inc Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	73	66%	38	34%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Corp Demo & Abatement Contractor	75,599	59%	344	0%	0	0%	5,590	4%	3,659	3%	0	0%	0	0%	85,192	66%	43,464	34%	128,655	234	70%	99	30%	333
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	400		207		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	66%		34%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of :	06/10/2021

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0	0	0	0	0	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 11,752,968

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,373	\$ 101,373
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 11,752,968

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
NON:							
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,788,258	\$ 1,788,258
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ 96,809	\$ 11,753,141	\$ 11,752,968
	MWL Direct Spend Total	\$ -	\$ 1,013,315	\$ 1,013,315
	Non-MWL Direct Spend Total	\$ 96,809	\$ 10,739,826	\$ 10,739,653
	MWL % of Total	0%	9%	9%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
Direct Spend Grand Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 389,626	\$ 389,626
Direct Spend Grand Total					\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 389,626	\$ 389,626
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302	
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104	
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273	
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552	
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170	
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870	
					Tier II Grand Total	\$ -	\$ 347,360,224	\$ 346,726,322
					MWL Tier II Total	\$ -	\$ 51,335,947	\$ 51,335,947
					Non-MWL Tier II Total	\$ -	\$ 296,024,276	\$ 295,390,375

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Date: 03/31/2021				MWL % of Tier I	0%	12%	12%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total	\$ -	\$ -	\$ -
Non-MWL Tier II Total	\$ -	\$ 383,868	\$ 383,868
MWL % of Tier I	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Otis Elevator Company	Contract:	
Trade:	Elevators	Telephone:	973-575-3107
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Project Start:	4/20/2012
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014
Tier III Grand Total					\$ 674,839	\$ 739,014	\$ 739,014
MWL Tier III Total					\$ 674,839	\$ 739,014	\$ 739,014
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					17%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: WDF Inc	Contract:
Trade: HVAC	Telephone: 914-776-8144
Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550	Project Start: 2/25/2013
As of Date: 03/31/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Forest Electric		Contract:
Trade: Electrical		Telephone: 212-318-1500
Address: 2 Penn Plaza New York, NY 10121		
As of Date: 03/31/2021	Project Start: 5/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	\$ 9,735,705	\$ 10,481,341	\$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	\$ 975	\$ 975	\$ 975
Smith EI-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	\$ 4,161	\$ 146,703	\$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 80,541	\$ 853,947	\$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	-	\$ 80,114	\$ 80,114
Montana Datacom	W-ESD	No	Electrical Material Supplier	Yes	-	\$ 170,758	\$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	-	\$ 600	\$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	-	\$ 28,338	\$ 28,338
Tier III Grand Total					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
MWL Tier III Total					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					32%	33%	33%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Navillus Tile Inc	Project:	Jerome L. Greene Science Center
Trade:	Masonry	Contract:	
Address:	575 5th Ave 29th Floor, New York, NY 10017	Telephone:	212-750-1808
As of Date:	03/31/2021	Project Start:	11/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Rael Automatic Sprinkler	Contract:	
Trade:	Fire Protection	Telephone:	516-593-2000
Address:	1750 Plaza Avenue New Hyde, NY 11040	Project Start:	12/19/2012
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750	
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723	
NON:								
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436	
					Tier III Grand Total	\$ 1,040,200	\$ 365,909	\$ 365,909
					MWL Tier III Total	\$ 902,200	\$ 364,473	\$ 364,473
					Non-MWL Tier III Total	\$ 138,000	\$ 1,436	\$ 1,436
					MWL % of Tier II	13%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Bauerschmidt & Sons Inc	Contract:	
Trade:	Architectural Woodworking	Telephone:	718-528-3500
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Project Start:	2/28/2011
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553	
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795	
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121	
NON:								
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628	
					Tier III Grand Total	\$ -	\$ 532,097	\$ 532,097
					MWL Tier III Total	\$ -	\$ 302,469	\$ 302,469
					Non-MWL Tier III Total	\$ -	\$ 229,628	\$ 229,628
					MWL % of Tier II	0%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Jantile Inc	Contract:	
Trade:	Ceramic Tile	Telephone:	718-655-5450
Address:	3960 Merritt Avenue, Bronx, NY 10466	Project Start:	2/28/2011
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
Tier III Grand Total					\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total					\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project: Jerome L. Greene Science Center
Company Name:	Elite Interiors Systems Inc	Contract:
Trade:	Carpentry / Drywall	Telephone: 718-401-3706
Address:	79 Alexander Ave Bronx, NY 10454	Project Start: 2/28/2011
As of Date:	03/31/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 210,108
Tier III Grand Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Eagle One Roofing Contractors Inc		Contract:
Trade: Roofing		Address: 18-60 45th Street Astoria, New York 11105
Address: 18-60 45th Street Astoria, New York 11105		Telephone: 718-626-2108
As of Date: 03/31/2021	Project Start: 2/28/2011	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
Tier III Grand Total					\$ 200,000	\$ 124,616	\$ 124,616
MWL Tier III Total					\$ 200,000	\$ 124,616	\$ 124,616
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					6%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Jerome L. Greene Science Center
Trade:	Ornamental Metal	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	03/31/2021	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
Tier III Grand Total					\$ 1,685	\$ 1,685	\$ 1,685
MWL Tier III Total					\$ 1,685	\$ 1,685	\$ 1,685
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Champion Metal & Glass Inc **Project:** Jerome L. Greene Science Center
Trade: Glazing **Contract:**
Address: 130 Motor Parkway, Hauppauge, NY 11788 **Telephone:** 631-254-2560
As of Date: 03/31/2021 **Project Start:** 2/28/2011 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
				Tier III Grand Total	\$ 114,511	\$ 105,551	\$ 105,351
				MWL Tier III Total	\$ 56,911	\$ 45,951	\$ 45,951
				Non-MWL Tier III Total	\$ 57,600	\$ 59,600	\$ 59,400
				MWL % of Tier II	4%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Modulo 3 Corporation DBA Unifor	Project:	Jerome L. Greene Science Center
Trade:	Glass and Glazing	Contract:	
Address:	149 Fifth Avenue, New York NY 10010	Telephone:	212-673-3434
As of Date:	03/31/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
Tier III Grand Total					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total					\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total					\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier II					17%	27%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of:	08/10/2021

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	MWL								Total			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	#	%	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	3,540 16%	808 4%	100 0%	48 0%	2,457 11%	0 0%	10 0%	6,962 32%	14,963 68%	21,925	32 53%	28 47%	60	
	Bauerschmidt & Sons Millwork	1,851 12%	0 0%	0 0%	0 0%	0 0%	0 0%	1,851 12%	13,802 88%	15,653	1 4%	25 96%	26		
	B&G Electric Electrical	19,117 18%	1,942 2%	966 1%	1,946 2%	4,914 5%	0 0%	28,884 27%	79,287 73%	108,171	45 33%	91 67%	136		
	Cardoza Plumbing Corp Plumbing	32,654 26%	0 0%	1,649 1%	5,264 4%	5,733 5%	1,225 1%	46,525 37%	77,589 63%	124,113	31 37%	52 63%	83		
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671 22%	0 0%	0 0%	0 0%	327 4%	0 0%	1,998 26%	5,723 74%	7,721	17 36%	30 64%	47		
	Cives Corp Superstructure Steel	47,566 29%	56 0%	1,821 1%	0 0%	2,626 2%	0 0%	52,068 32%	111,885 68%	163,953	99 33%	204 67%	303		
	Creative Construction Services Safety Equipment	9,838 48%	96 0%	0 0%	3,323 16%	499 2%	0 0%	14,522 71%	5,997 29%	20,519	37 90%	4 10%	41		
	Eagle One Roofing Contractors Inc Roofing	8,674 36%	81 0%	0 0%	2,120 9%	3,244 13%	0 0%	14,118 58%	10,173 42%	24,291	56 60%	38 40%	94		
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53 21%	0 0%	0 0%	0 0%	0 0%	0 0%	53 21%	199 79%	252	2 25%	6 75%	8		
	Fine Painting & Decorating Company Inc Painting & Instrumentation	27,238 72%	0 0%	0 0%	8 0%	444 1%	0 0%	27,690 73%	10,094 27%	37,784	48 77%	14 23%	62		
	Five Star Electrical Electrical	12,305 8%	198 0%	152 0%	384 0%	3,453 2%	0 0%	18,175 12%	136,379 88%	154,554	38 21%	145 79%	183		
	Forest Electric Electrical	46,104 25%	0 0%	0 0%	312 0%	2,335 1%	0 0%	48,750 26%	137,606 74%	186,356	49 34%	97 66%	146		
	Fresh Meadow HVAC Systems	1,352 46%	0 0%	0 0%	0 0%	136 5%	0 0%	1,488 50%	1,460 50%	2,948	12 44%	15 56%	27		
	Hi Tech Data Raised Access Flooring	297 10%	1,002 33%	0 0%	0 0%	25 1%	0 0%	1,324 43%	1,726 57%	3,050	7 64%	4 36%	11		
	Island Acoustics Acoustics	58,183 52%	8 0%	2,294 2%	1,732 2%	4,017 4%	0 0%	71,189 64%	40,705 36%	111,894	74 54%	62 46%	136		
	Jantile Inc Ceramic Tile	8,147 59%	0 0%	0 0%	0 0%	0 0%	0 0%	8,147 59%	5,729 41%	13,876	11 52%	10 48%	21		
	Metropolitan Enterprises Scaffolding	1,346 54%	0 0%	0 0%	0 0%	14 1%	0 0%	1,360 55%	1,126 45%	2,485	33 60%	15 31%	48		
	Morell Brown Corp Fireproofing	9,614 91%	0 0%	0 0%	0 0%	0 0%	0 0%	9,614 91%	1,008 9%	10,622	13 100%	0 0%	13		
	Navillus Contracting Masonry	42,824 50%	0 0%	0 0%	797 1%	12,199 14%	0 0%	55,820 65%	29,456 35%	85,275	170 55%	137 45%	307		
	Nets That Work Safety Equipment	1,252 52%	0 0%	0 0%	0 0%	0 0%	0 0%	1,252 52%	1,177 48%	2,429	4 33%	8 67%	12		
	Otis Elevators Elevators	6,203 30%	0 0%	0 0%	0 0%	0 0%	0 0%	6,203 30%	14,734 70%	20,937	15 25%	46 75%	61		
	Platinum Terrazzo Inc Ceramic Tile	10,781 55%	0 0%	0 0%	0 0%	79 0%	0 0%	10,860 56%	8,666 44%	19,526	17 50%	12 41%	29		
	Rael Automatic Sprinkler Dewalring	1,148 3%	0 0%	0 0%	0 0%	49 0%	0 0%	1,197 3%	43,466 97%	44,663	8 12%	60 88%	68		
	RCC Concrete Corp Above Grade Concrete	22,640 46%	107 0%	73 0%	243 0%	542 1%	0 0%	23,604 48%	25,591 52%	49,194	86 35%	160 65%	246		
	Siemens HVAC Systems	8,770 18%	701 1%	0 0%	208 0%	0 0%	0 0%	9,678 20%	39,699 80%	49,376	14 24%	45 78%	59		
	Unifor Glass and Glazing	16,168 98%	0 0%	208 1%	0 0%	0 0%	0 0%	16,376 99%	139 1%	16,515	28 97%	1 3%	29		
	Universal Builders Supply Host	4,569 52%	16 0%	0 0%	0 0%	0 0%	0 0%	4,585 52%	4,162 48%	8,747	55 59%	39 41%	94		
	Walters LLC Metal Stairs	27,344 60%	0 0%	0 0%	0 0%	270 1%	0 0%	27,614 60%	18,246 40%	45,860	30 65%	16 35%	46		
	WDF Plating/Sheetmetal	71,259 33%	1,533 1%	3,127 1%	301 0%	4,022 2%	0 0%	81,106 38%	132,448 62%	213,553	139 38%	226 62%	365		
Total Hours		502,503	6,546	10,389	16,684	47,382	1,225	8,280	593,008	973,230	1,566,237	1,171	1,990	2,761	
Overall % of Total		32%	0%	1%	1%	3%	0%	1%	38%	62%	100%	42%	58%	100%	

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/9/2015
Creative Construction Services	4/21/2013	3/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/9/2017
Five Star Electrical	6/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/13/2013	10/9/2017
Jantile Inc	3/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/1/2013	1/30/2015
Navillus Contracting	8/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	3/28/2015	1/4/2017
Rael Automatic Sprinkler	5/1/2013	7/18/2015
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2013	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM: Lend Lease
 Date Range: 1/1/2021 - 03/31/2021
 As of: 06/10/2021

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	MW	% ¹	ML	% ¹	WL	% ¹	MWL	% ¹	Hrs	Total MWL	% ¹	Non-MWL	% ¹	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Open Space
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 03/31/2021 **Project Start:** 7/10/2013 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total	\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total	\$ -	\$ 764	\$ 764
MWL % of Total	0%	99%	99%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	7/10/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
Direct Spend Grand Total					\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Intricate Construction	Project: Open Space
Trade:	Site Work	Contract:
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone: 914-769-1200
As of Date:	03/31/2021	Project Start: 7/10/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No	Concrete	Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
Tier III Grand Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
MWL Tier III Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of :	06/10/2021

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		280		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		0%		0%		1%		0%		0%		51%		49%		100%	53%		47%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contracting Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of :	06/10/2021

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount					
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Sitework																							
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Utilities																							
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Lawns & Planting																							
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	03/31/2021	Project Start: 12/1/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 894,142	\$ 894,142
	MWL Direct Spend Total	\$ -	\$ 192,737	\$ 192,737
	Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
	MWL % of Total	0%	22%	22%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 81,965,260	\$ 71,348,069
Direct Spend Grand Total					\$ -	\$ 81,965,260	\$ 71,348,069
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 81,965,260	\$ 71,348,069
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	03/31/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,108	\$ 60,633,108
MWL Tier II Total					\$ -	\$ 9,015,095	\$ 9,015,095
Non-MWL Tier II Total					\$ -	\$ 51,618,013	\$ 51,618,013
					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: Cives Corp	Contract:
Trade: Structural Steel	Telephone: 315-287-2200
Address: 8 Church Street, Gouverneur, NY 13642	
As of Date: 03/31/2021	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: RCC Concrete Corp **Project:** Lenfest
Trade: Concrete Construction **Contract:**
Address: 74 State Street - 2nd Floor Westbury, NY 11590 **Telephone:** 516-279-6787
As of Date: 03/31/2021 **Project Start:** 12/1/2013 **Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
 Company Name: PGS Millwork Inc
 Trade: Architectural Millwork
 Address: 32 Hickory Lane, Hudson, NY 12534
 As of Date: 03/31/2021

Project: Lenfest
 Contract:
 Telephone: 518-828-2608
 Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No	Corian Countertops	Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 372,350	\$ 370,590	\$ 370,590
	MWL Tier III Total	\$ -	\$ -	\$ -
	Non-MWL Tier III Total	\$ 372,350	\$ 370,590	\$ 370,590
	MWL % of Tier II	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
 Company Name: Champion Metal & Glass Inc Project: Lenfest
 Trade: Architectural Ornamental Metal & Glass Contract:
 Address: 130 Motor Parkway, Hauppauge, NY 11788 Telephone: 631-254-2560
 As of Date: 03/31/2021 Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectural Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 153	\$ 153	\$ 153
MWL Tier III Total	\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project:	Lenfest
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone:	212-888-7311
As of Date:	03/31/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
Tier III Grand Total					\$ 1,274,000	\$ 777,997	\$ 777,997
MWL Tier III Total					\$ 1,274,000	\$ 777,997	\$ 777,997
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	LVC Interiors Inc	Contract:	
Trade:	Window Treatment / Blinds	Telephone:	201-525-0222
Address:	345 Harrison Avenue, Garfield NJ 07026	Project Start:	12/1/2013
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: 3L & Company Inc	Contract:
Trade: Ceramic Tile	Telephone: 718-819-8844
Address: 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	
As of Date: 03/31/2021	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
				Tier III Grand Total	\$ 75,000	\$ 75,000	\$ 75,000
				MWL Tier III Total	\$ -	\$ -	\$ -
				Non-MWL Tier III Total	\$ 75,000	\$ 75,000	\$ 75,000
				MWL % of Tier II	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of:	06/10/2021

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount									
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 03/31/2021	Project Start: 12/11/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>		Direct Spend Grand Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
		MWL Direct Spend Total	\$ -	\$ -	\$ -
		Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
		MWL % of Total	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
Direct Spend Grand Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total					0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	03/31/2021	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 3,283,305	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 64,980,372	\$ 78,190,585	\$ 75,769,730
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 50,611,981	\$ 62,116,381	\$ 59,695,526
MWL % of Tier I					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	03/31/2021	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003
NON:							
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480
CHS Meridian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500
					Tier II Grand Total	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier II	0%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	347-918-7871
As of Date:	03/31/2021	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489
Tier II Grand Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier I					100%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska		
Company Name: Orange County Iron Works		Project: University Forum
Trade: Structural Steel		Contract:
Address: 36 Maybrook Road, Montgomery, NY 12549		Telephone: 845-769-3000
As of Date: 03/31/2021	Project Start: 12/1/2015	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 207,557	\$ 207,557
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 101,200	\$ 101,200
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 27,657	\$ 27,657
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413
NON:							
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 2,918,313	\$ 2,918,313
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 53,042	\$ 53,042
Tier III Grand Total					\$ 1,736,000	\$ 3,877,182	\$ 3,877,182
MWL Tier III Total					\$ 799,000	\$ 905,827	\$ 905,827
Non-MWL Tier III Total					\$ 937,000	\$ 2,971,355	\$ 2,971,355
MWL % of Tier II					18%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska		Project:	University Forum
Company Name:	United Air Conditioning		Contract:	
Trade:	HVAC		Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101		Project Start:	12/1/2015
As of Date:	03/31/2021		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Transcontinental Steel	Contract:	
Trade:	Misc Metals	Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start:	12/1/2015
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
Tier III Grand Total					\$ 230,000	\$ 642,237	\$ 642,237
MWL Tier III Total					\$ 230,000	\$ 642,237	\$ 642,237
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	41%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Skanska
Company Name: Cord Contracting **Project:** University Forum
Trade: Millwork **Contract:**
Address: 80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797 **Telephone:** 516-626-8800
As of Date: 03/31/2021 **Project Start:** 12/1/2015 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	-	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	-	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Skanska
Date Range:	8/1/2008 - 03/31/2021
As of:	06/10/2021

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	Main Switch Electrical																								
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Access Flooring																								
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Masonry																								
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	40	77%	12	23%	52
	Roofing																								
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Millwork																								
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Signage																								
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Fire Protection																								
	Eddington Security Inc	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Security																								
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Painting																								
	Garcia Marble & Tile	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Tiling																								
	Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	4	10%	37	90%	41
	Plumbing																								
	McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Overhead Doors																								
	Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Structural Steel																								
	Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Flooring																								
	Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	115	45%	138	55%	253
	Excavation/Foundation																								
	Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	Misc Metals																								
	United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
	HVAC																								
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	397		356		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	53%		47%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	1/1/2021 - 03/31/2021
As of:	06/10/2021

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	03/31/2021	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
<i>NON:</i>							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Serv	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 226,000	\$ 226,000
MWL Direct Spend Total	\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total	\$ -	\$ 55,726	\$ 55,726
MWL % of Total	0%	75%	75%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Phase 2 Below Grade
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 03/31/2021	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 191,962,058

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 191,962,058	\$ 191,962,058	
					Direct Spend Grand Total	\$ -	\$ 191,962,058	\$ 191,962,058
					MWL Direct Spend Total	\$ -	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ -	\$ 191,962,058	\$ 191,962,058
					MWL % of Total	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Phase 2 Below Grade
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 03/31/2021	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 191,962,058	\$ 191,962,058

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 77,690,660	\$ 76,789,999
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075
<i>NON:</i>							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier II Grand Total	\$ -	\$ 176,525,437	\$ 175,624,776
	MWL Tier II Total	\$ -	\$ 157,823,828	\$ 156,923,167
	Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
	MWL % of Tier I	0%	82%	82%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		Project: Phase 2 Below Grade
Company Name:	Civetta Cousins		Contract:
Trade:	Foundation		Telephone: 718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start: 10/1/2016	Project End: In Progress
As of Date:	03/31/2021		

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 77,690,660	\$ 77,690,660	\$ 76,789,999

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,750,000	\$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 24,000,000	\$ 23,627,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	\$ 652,000	\$ 745,817	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 3,454,063	\$ 2,147,035

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 36,202,000	\$ 36,389,127	\$ 34,076,164
MWL Tier III Total	\$ 8,250,000	\$ 8,189,247	\$ 7,627,723
Non-MWL Tier III Total	\$ 27,952,000	\$ 28,199,880	\$ 26,448,441
MWL % of Tier II	11%	11%	10%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project: Phase 2 Below Grade
Company Name:	J. D'Annunzio & Sons	Contract:
Trade:	Utility General Contractor	Telephone: 732-574-1300
Address:	3730 Park Ave, South Plainfields, NJ 07080	Project Start: 10/1/2016
As of Date:	03/31/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 19,044	\$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 106,044	\$ 106,044
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 316,806	\$ 316,806
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 313,819	\$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 23,531	\$ 23,531
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 6,844	\$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		\$ 155,000	\$ 155,000
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 379,064	\$ 379,064
Geocomp Corpotation	NON	No	Noise Monitoring Sub.	Yes		\$ 27,000	\$ 27,000
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 24,521	\$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		\$ 2,936	\$ 2,936
Superior Gunite	NON	No	Shotcrete Sub	Yes		\$ 30,744	\$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		\$ 153,300	\$ 153,300

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ -	\$ 1,558,653	\$ 1,558,653
MWL Tier III Total	\$ -	\$ 786,088	\$ 786,088
Non-MWL Tier III Total	\$ -	\$ 772,565	\$ 772,565
MWL % of Tier II	0%	12%	12%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Par Environmental Corp	Contract:	
Trade:	Protection	Address:	313 Spook Rock Road, Suffern, New York 10901
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	854-369-7500
As of Date:	03/31/2021	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier III	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Roger & Sons Concrete Inc
Trade: Concrete
Address: 1474 RT. 55 LAGRANGEVILLE, NY 12540
As of Date: 03/31/2021

Project: Phase 2 Below Grade
Contract:
Telephone: 845-227-6033
Project Start: 10/1/2016
Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	\$ 2,606,273	\$ 2,732,135	\$ 2,732,135
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 6,668	\$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 58,079	\$ 58,079

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
MWL Tier III Total	\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	30%	31%	31%

Date: 03/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of :	06/10/2021

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	%	#	%	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	87%	4,469	5	19%	22	81%	27
	Cives Steel Structural Steel	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV Street Structures	107,659	36%	2,192	1%	368	0%	2,568	1%	4,039	1%	0	0%	0	0%	116,826	39%	183,702	61%	300,528	240	38%	387	62%	627
	J D'Annunzio & Sons Utility	5,484	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,587	25%	16,475	75%	22,062	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,241		4,754		376		2,841		4,499		0		68		159,779		279,746		439,525	580		824		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	41%		59%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of :	06/10/2021

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount								
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	% ¹					
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 379,867	\$ 379,867

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765
Green Girl Printing and Messenger Inc	W	No	Signs	Yes	\$ -	\$ 25,555	\$ 25,555
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 11,020	\$ 11,020
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 133,300	\$ 133,300
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 170,810	\$ 170,810
American Electrical Testing Co LLC	NON	No	Electrical Testing	Yes	\$ -	\$ 675	\$ 675
Empire Office Inc	NON	No	Furniture	Yes	\$ -	\$ 22,812	\$ 22,812
Jacobs Engineering	NON	No	Engineering	Yes	\$ -	\$ 7,267	\$ 7,267
Jaros Baum & Bolles	NON	No	Engineering	Yes	\$ -	\$ 5,000	\$ 5,000
Direct Spend Grand Total					\$ -	\$ 379,867	\$ 379,867
MWL Direct Spend Total					\$ -	\$ 173,303	\$ 173,303
Non-MWL Direct Spend Total					\$ -	\$ 206,564	\$ 206,564
MWL % of Total					0%	46%	46%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Turner Construction Company	Contract: Columbia Business School Above Grade
Trade: Construction Management	Address: 375 Hudson Street, 6th Floor, New York, NY 10014
Address: 375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 220-6000
As of Date: 03/31/2021	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 287,700,199	\$ 287,700,199

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ 4,221	\$ 4,221
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 16,451
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 394,847	\$ 45,447
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 14,507,356	\$ 11,415,801
Infimite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 293,509	\$ 293,509
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,912,287	\$ 2,960,331
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 12,776,462	\$ 10,435,202
Curtis Partition	M	No	Acoustical Ceiling	Yes	\$ 5,940,000	\$ 5,916,980	\$ 2,943,414
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 906,164	\$ 464,001
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,418,605	\$ 505,151
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,247,498	\$ 11,640,015
Mamais	W-L-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 388,484	\$ 219,029
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 7,948,357	\$ 5,442,142
PIP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,611,452	\$ 665,077
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 40,154
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 1,568,321	\$ 1,568,321
NON:							
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 928,676	\$ 281,707
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,304,081	\$ 44,869,081
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,461,364	\$ 2,220,642
United Structural Works	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,357,890	\$ 4,539,003
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,399,958	\$ 3,654,001
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,395,817	\$ 904,954
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,675,250	\$ 454,808
Wolkiw Brake Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,682,625	\$ 2,526,201
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,693,810	\$ 2,204,743
Banco	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,151,143	\$ 4,439,171
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,756,652	\$ 2,252,971
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 13,379,811	\$ 7,549,417
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,529,058	\$ 2,124,051
Spectrum Painting	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,216,769	\$ 1,098,789
Woodworks Construction	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 832,991	\$ 82,728
Platinum Tile	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,501,259	\$ 165,480
Sherland & Farrington	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,553,420	\$ 863,683
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,129,916	\$ 366,563
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,029,078	\$ 304,602
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,838,410	\$ 1,688,250
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,039,283	\$ 65,182
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 69,595
Global BMJ	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,763,819	\$ 1,383,553
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 398,543	\$ 30,118
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,347,661	\$ 96,936
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,597,400	\$ 872,698
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,667,072	\$ 8,134,179
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,836,392	\$ 6,505,490
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 89,445	\$ 41,671
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 642,342	\$ 496,744
Turner Logistics - Outdoor AHU's 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,330,159	\$ 3,613,698
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,141,273	\$ 925,917
F.W.Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,100,501	\$ 32,655,049
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,681,738	\$ 7,267,281
PI Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,137,432	\$ 10,047,191
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,919,665	\$ 3,390,201
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 138,734
Turner Logistics - Light Fixtures	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,682,987	\$ 3,286,469
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,050,715	\$ 5,881,104
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 10,930,416	\$ 6,539,395
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,866,017	\$ 3,768,170
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,051,346	\$ 14,917,108
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,102,821	\$ 1,988,285
Tier II Grand Total					\$ 310,219,982	\$ 341,513,337	\$ 243,293,746
MWL Tier II Total					\$ 58,562,805	\$ 64,034,837	\$ 48,594,135
Non-MWL Tier II Total					\$ 251,657,177	\$ 277,478,500	\$ 194,699,611
MWL % of Tier II					0%	22%	17%

If there is no Original Plan then

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Bamco Inc.	Contract:	
Trade:	Carpentry	Telephone:	732-302-0889
Address:	30 Baekeland Ave - Middlesex NJ 08846	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 4,985,000	\$ 5,151,143	\$ 4,439,171

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Ave Building Supplies, LLC	M-ESD	No	Material supplier	Yes	\$ 125,000	\$ 150,000	\$ 149,959	
NON:								
Sloan & Company	NON	No	Framing/Sheathing	Yes	\$ 850,000	\$ 971,701	\$ 865,091	
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	\$ 280,000	\$ 280,000	\$ 266,000	
					Tier III Grand Total	\$ 1,255,000	\$ 1,401,701	\$ 1,281,050
					MWL Tier III Total	\$ 125,000	\$ 150,000	\$ 149,959
					Non-MWL Tier III Total	\$ 1,130,000	\$ 1,251,701	\$ 1,131,091
					MWL % of Tier III	3%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Cives Corp	Project:	Columbia Business School Above Grade
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	03/31/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,304,081	\$ 44,869,081	

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,817,816	\$ 1,817,816	
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 4,000,000	\$ 3,391,770	
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 208,971	\$ 208,971	
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 356,550	\$ 356,550	
NON:								
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 21,304,187	\$ 21,090,807	
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,207,210	\$ 3,175,138	
					Tier III Grand Total	\$ 26,910,000	\$ 30,894,734	\$ 30,041,052
					MWL Tier III Total	\$ 5,200,000	\$ 6,383,337	\$ 5,775,107
					Non-MWL Tier III Total	\$ 21,710,000	\$ 24,511,397	\$ 24,265,945
					MWL % of Tier III	15%	14%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Concrete Industries One Corp	Contract:	
Trade:	Concrete Industries One Corp	Telephone:	732-367-2020
Address:	300 Boulevard of the Americas, Lakewood, NJ 08701	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 928,676	\$ 281,707

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
US Concrete	W	No	Concrete	Yes		\$ 10,997	\$ 10,997	
JMJ Pro Trucking	M	No	Trucking	Yes		\$ 23,565	\$ 23,565	
NON:								
HD Supply	NON	No	Supplies	Yes		\$ 6,784	\$ 6,784	
					Tier III Grand Total	\$ -	\$ 41,346	\$ 41,346
					MWL Tier III Total	\$ -	\$ 34,562	\$ 34,562
					Non-MWL Tier III Total	\$ -	\$ 6,784	\$ 6,784
					MWL % of Tier III	0%	4%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: First Women's Fire Systems Corp	Contract:
Trade: Fire Sprinkler Installation	Telephone: 212-570-5049
Address: 55 West 59th Street New York, NY 10018	Project Start: 1/1/2018
As of Date: 03/31/2021	Project End: In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,912,287	\$ 2,960,331	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 396,140	\$ 396,140	\$ 225,640
Milrose	NON	No	Expeditor	Yes	\$ 8,323	\$ 8,323	\$ 8,323
Tier III Grand Total					\$ 404,463	\$ 404,463	\$ 233,963
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 404,463	\$ 404,463	\$ 233,963
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	F.W. Sims LLC	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Street, West Babylon, NY 11704	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,100,501	\$ 32,655,049

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,627,358	\$ 378,900
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 3,000,000	\$ 40,783
NON:							
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 924,578	\$ 942,368
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 135,911	\$ 91,911
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 77,225	\$ 72,665
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 144,000
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 21,100	\$ 21,100
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 358,328	\$ 271,528
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 419,058	\$ 323,946
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 12,347
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 12,527
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 41,541	\$ 39,823
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 6,944
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 487,350	\$ 409,304
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 13,955	\$ 11,660
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,870
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 33,000	\$ 33,000
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,684,533	\$ 59,490
Tier III Grand Total							
					\$ 7,545,848	\$ 9,858,151	\$ 3,667,674
MWL Tier III Total							
					\$ 4,650,000	\$ 4,627,358	\$ 419,683
Non-MWL Tier III Total							
					\$ 2,895,848	\$ 5,230,793	\$ 3,247,991
MWL % of Tier II							
					12%	12%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Global BMU, LLC	Contract:	Final Schedule M as of 11/4/2020
Trade:	Facade access equipment	Telephone:	646-741-2455
Address:	65 West 36th street, New York NY 10018	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Global BMU, LLC	NON	No	Facade access equipment	\$ 1,787,170	\$ 1,763,819	\$ 1,383,553

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Specialty Steel	L	No	Metal fabrication	Yes	\$ 295,000	\$ 236,000	\$ 236,000	
NON:								
Atech BCN	NON	No	BMU manufacturer	Yes	\$ 330,000	\$ 330,000	\$ 330,000	
Rostek	NON	No	Davits	Yes	\$ 125,000	\$ 142,817	\$ 142,817	
Thaler	NON	No	Pull-in anchors	Yes	\$ 16,400	\$ 59,021	\$ 59,021	
Canal Rubber	NON	No	EPDM Sheets	Yes	\$ 2,857	\$ 2,857	\$ 2,857	
Lightning Bolt	NON	No	BBM Bolts	Yes	\$ 26,944	\$ 26,944	\$ 26,944	
Eagle Metals	NON	No	Track	Yes	\$ 129,500	\$ 116,650	\$ 116,650	
					Tier III Grand Total	\$ 925,701	\$ 914,289	\$ 914,289
					MWL Tier III Total	\$ 295,000	\$ 236,000	\$ 236,000
					Non-MWL Tier III Total	\$ 630,701	\$ 678,289	\$ 678,289
					MWL % of Tier III	17%	13%	17%

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Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Heritage Mechanical Services **Project:** Columbia Business School Above Grade
Trade: HVAC **Contract:**
Address: 70 Schmidt Boulevard, Farmingdale NY 11735 **Telephone:** 516-558-2004
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,681,738	\$ 7,267,281

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brianum Jr. Inc.	W	No	Steel Prurchases	Yes	\$ 69,587	\$ 56,516	\$ 56,516
Mate Matura	W	No	Insulation	Yes	\$ 750,000	\$ 750,000	\$ 390,744
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 1,386	\$ 7,961	\$ 7,961
NON:							
Tier III Grand Total					\$ 820,973	\$ 814,477	\$ 455,221
MWL Tier III Total					\$ 820,973	\$ 814,477	\$ 455,221
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					10%	9%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Jaconson and Company	Project:	Columbia Business School Above Grade
Trade:	Carpentry	Contract:	
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone:	(908) 355-5200
As of Date:	03/31/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Jaconson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 13,379,811	\$ 7,549,417	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,244,646	\$ 1,244,646
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 232,500	\$ 109,854
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 340,000	\$ 302,683
Tier III Grand Total					\$ 1,698,613	\$ 1,817,146	\$ 1,657,183
MWL Tier III Total					\$ 1,698,613	\$ 1,817,146	\$ 1,657,183
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					15%	14%	22%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Jacoson and Company **Project:** Columbia Business School Above Grade
Trade: Specialty Ceilings **Contract:**
Address: 1079 East Grand Street, Elizabeth NJ 07207 **Telephone:** (908) 355-5200
As of Date: 03/31/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacoson and Company	NON	No	Specialty Ceilings	\$ 6,550,000	\$ 6,529,058	\$ 2,124,051

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 15,000	\$ 2,416	\$ 2,416
Park Ave	M	No	Material supplier	Yes	\$ 75,000	\$ 246	\$ 246
Tier III Grand Total					\$ 90,000	\$ 2,662	\$ 2,662
MWL Tier III Total					\$ 90,000	\$ 2,662	\$ 2,662
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					1%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	Island International Enterprises, LLC		Contract:		
Trade:	Spray Fireproofing		Address:	1101 Scott Avenue, Calverton NY 11933	
Address:	1101 Scott Avenue, Calverton NY 11933		Telephone:	631-208-3500	
As of Date:	03/31/2021	Project Start:	1/1/2018	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,461,364	\$ 2,220,642

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 76,893	\$ 76,893
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>				Tier III Grand Total	\$ 264,000	\$ 455,609	\$ 417,232
				MWL Tier III Total	\$ 264,000	\$ 455,609	\$ 417,232
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	19%	19%	19%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	JEM Architecturals, Inc.	Contract:	
Trade:	Ornamental Metals	Telephone:	914-365-1500
Address:	37 Cuff Street, New Rochelle NY 10801	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,399,958	\$ 3,654,001

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prisma	W	No	Mirrors	Yes	\$ 20,500	\$ 24,000	\$ 2,861
Interstate Sales, Inc.	W	No	Steel	Yes	\$ 30,000	\$ 120,000	\$ 16,362

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Tier III Grand Total	\$ 50,500	\$ 144,000	\$ 19,223
	MWL Tier III Total	\$ 50,500	\$ 144,000	\$ 19,223
	Non-MWL Tier III Total	- \$	- \$	- \$
	MWL % of Tier II	1%	2%	1%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	PJ Mechanical Corp	Contract:	
Trade:	HVAC Work	Telephone:	212-243-2555
Address:	55 Bond Street	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,137,432	\$ 10,047,191

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Hairy Brainum	W	No	Supplier	Yes	\$ 400,000	\$ 400,000	\$ 400,000
international Asbestos Removal	W	No	Insulation	Yes	\$ 1,850,000	\$ 1,850,000	\$ 1,099,455

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 2,250,000	\$ 2,250,000	\$ 1,499,455
MWL Tier III Total	\$ 2,250,000	\$ 2,250,000	\$ 1,499,455
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	20%	19%	15%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Safway Atlantic, LLC	Contract:	
Trade:	Hoist & Protection	Telephone:	201-636-5500
Address:	700 Commercial Ave, Carlstadt NJ 07072	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,102,821	\$ 1,988,285

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JMB Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 20,686	\$ 20,686
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 3,683	\$ 3,683
NON:							
Tier III Grand Total					\$ 95,000	\$ 24,369	\$ 24,369
MWL Tier III Total					\$ 95,000	\$ 24,369	\$ 24,369
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company; Company Name: Schneider Electric; Project: Columbia Business School Above Grade; Trade: Building Management System; Contract: ; Address: 210 Meadowlands Parkway, Secaucus NJ 07094; Telephone: 609-865-1502; As of Date: 6/30/2020; Project Start: 1/1/2018; Project End: In Progress

COMPANY (Tier II) table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount, Current Plan Amount (incl CO's), Total Payment to Date

SUBCONTRACTORS (Tier III) table with columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount, Current Plan Amount (incl CO's), Total Payment to Date

Summary table: Tier III Grand Total, MWL Tier III Total, Non-MWL Tier III Total, MWL % of Tier III

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Schneider Electric	Contract:	
Trade:	IT/Secutiry	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,050,715	\$ 5,881,104

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 25,000	\$ 25,000	\$ 24,142
Touch Tel	W	No	Electrician	Yes	\$ 2,123,500	\$ 2,065,000	\$ 1,427,691
Kane Communications	W	No	Electrician	Yes	\$ 1,746,231	\$ 1,804,442	\$ 1,148,310
Argent Associates	W	No	Material Vendor	Yes	\$ 146,000	\$ 146,000	\$ 146,000
NON:							
Tier III Grand Total					\$ 4,040,731	\$ 4,040,442	\$ 2,746,143
MWL Tier III Total					\$ 4,040,731	\$ 4,040,442	\$ 2,746,143
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					40%	40%	47%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Spectrum Painting Corp.	Contract:
Trade: Resinous Flooring	Telephone: 914-723-4800
Address: 5 N. Greenwich Rd monk, NY 10504	Project Start: 1/1/2018
As of Date: 03/31/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 2,439,943	\$ 3,216,769	\$ 1,098,789

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 162,765	\$ 411,775	\$ 35,978
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 162,765	\$ 411,775	\$ 35,978
MWL Tier III Total	\$ 162,765	\$ 411,775	\$ 35,978
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	7%	13%	3%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: TEI Group	Contract:
Trade: Elevator	Telephone: 718-609-2504
Address: 30-30 47th Ave, LIC, Queens NY - 11101	Project Start: 1/1/2018
As of Date: 03/31/2021	Project End: In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
TEI Group	NON	No	Elevator	\$ 8,558,816	\$ 8,667,072	\$ 8,134,179	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	\$ 775,369	\$ 775,369	\$ 760,470
GAL	L	No	Controllers and Door Equipment	Yes	\$ 557,083	\$ 557,083	\$ 471,755
Tier III Grand Total					\$ 1,332,452	\$ 1,332,452	\$ 1,232,225
MWL Tier III Total					\$ 1,332,452	\$ 1,332,452	\$ 1,232,225
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					16%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		
Company Name: Turner Logistics LLC	Project: Columbia Business School Above Grade	
Trade: Pre-Purchase Electrical Switchgear	Contract:	
Address: 3 Paragon Drive, Montvale, NJ 07645	Telephone: 201-722-3800	
As of Date: 03/31/2021	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	\$ 3,544,297	\$ 3,682,987	\$ 3,286,469

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 2,218,750	\$ 2,269,085	\$ 1,843,389
Tier III Grand Total					\$ 2,218,750	\$ 2,269,085	\$ 1,843,389
MWL Tier III Total					\$ 2,218,750	\$ 2,269,085	\$ 1,843,389
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					63%	62%	56%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: United Structural Works, Inc.	Contract:
Trade: Structural Steel	Telephone: (845) 268-3600
Address: 45 Hemlock Drive, Congress NY 10920	Project Start: 1/1/2018
As of Date: 03/31/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Structural Works, Inc.	NON	No	Structural Steel	\$ 3,380,000	\$ 5,357,890	\$ 4,539,003

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Ashnu International, Inc.	M	No	Fabrication	Yes	\$ 510,000	\$ 510,000	\$ 510,000
Tier III Grand Total					\$ 510,000	\$ 510,000	\$ 510,000
MWL Tier III Total					\$ 510,000	\$ 510,000	\$ 510,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					15%	10%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company			
Company Name:	Unity Electric	Project: Columbia Business School Above Grade		
Trade:	Electrical	Contract:		
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365	Telephone: 718-593-4300		
As of Date:	03/31/2021	Project Start: 1/1/2018	Project End: In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 10,930,416	\$ 6,533,395

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W	No	Electrical	Yes	\$ 8,457	\$ 60,720	\$ 34,452
Weltman Lighting	W	No	Electrical	Yes	\$ 310,000	\$ 310,000	\$ 27,900
J&M Electric Corp.	W	No	Electrical	Yes	\$ 141,678	\$ 235,278	\$ 235,278

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 460,135	\$ 605,998	\$ 297,630
MWL Tier III Total	\$ 460,135	\$ 605,998	\$ 297,630
Non-MWL Tier III Total	-	-	-
MWL % of Tier III	4%	6%	5%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	Wolkow Braker Roofing		Contract:		
Trade:	Roofing		Telephone:	718-384-3456	
Address:	151 Herricks Rd Garden City Park, NY 11040		Project Start:	1/1/2018	
As of Date:	03/31/2021		Project End:	In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,682,625	\$ 2,526,201

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	\$ 548,500	\$ 548,500	\$ 55,795
Tier III Grand Total					\$ 548,500	\$ 548,500	\$ 55,795
MWL Tier III Total					\$ 548,500	\$ 548,500	\$ 55,795
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					18%	15%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 18,051,346	\$ 14,917,108

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 68,118	\$ 68,118
Benfield Electric	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 15,276
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 12,031
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 53,572
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,044,127	\$ 1,044,127
Hailey Insulation	W-ESD	No	Fire Stopping	Yes	\$ 50,000	\$ 50,000	\$ 12,500
NON:							
Tier III Grand Total					\$ 1,125,000	\$ 1,712,245	\$ 1,205,624
MWL Tier III Total					\$ 1,125,000	\$ 1,712,245	\$ 1,205,624
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					7%	9%	8%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 03/31/2021	Project Start: 1/1/2018 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 719,709	\$ 719,709

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Mamais Contracting Corp	WL-ESD	No	Contracting	Yes	\$ -	\$ 354,938	\$ 354,938
Green girl Printing and Messenger Inc.	W-ESD	No	Printing and Messenger	Yes	\$ -	\$ 635	\$ 635
Scrub clean Maintenance Corp.	MW-ESD	No	Cleaning	Yes	\$ -	\$ 15,480	\$ 15,480
King Rose of NY Inc.	L-ESD	No	General Contractor	Yes	\$ -	\$ 23,386	\$ 23,386
Watson Plumbing & Heating	ML	No	Plumbing and Heating	Yes	\$ -	\$ 310	\$ 310
NON:							
American Electrical Testing Co LLC	NON	No	Testing	Yes	\$ -	\$ 21,150	\$ 21,150
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 10,875	\$ 10,875
Dal Electrical Corp	NON	No	Electrical	Yes	\$ -	\$ 1,353	\$ 1,353
Darci Plumbing Co Inc.	NON	No	Plumbing	Yes	\$ -	\$ 146,691	\$ 146,691
Hellman Construction Co Inc.	NON	No	General Contractor	Yes	\$ -	\$ 4,852	\$ 4,852
Jacobs Engineering New York	NON	No	Engineering	Yes	\$ -	\$ 559	\$ 559
LiRo Engineers Inc	NON	No	Engineering	Yes	\$ -	\$ 139,480	\$ 139,480
Direct Spend Grand Total					\$ -	\$ 719,709	\$ 719,709
MWL Direct Spend Total					\$ -	\$ 394,749	\$ 394,749
Non-MWL Direct Spend Total					\$ -	\$ 324,960	\$ 324,960
MWL % of Total					0%	55%	55%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2021	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 72,656,843	\$ 72,656,843

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ -	\$ 72,656,843	\$ 72,656,843

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Direct Spend Grand Total	\$ -	\$ 72,656,843	\$ 72,656,843
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ -	\$ 72,656,843	\$ 72,656,843
	MWL % of Total	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	03/31/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 72,656,843	\$ 72,656,843

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Safety Supplies	Yes	\$ -	\$ 1,579	\$ 1,579
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,222	\$ 5,222
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 17,639	\$ 2,291
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,822,555	\$ 5,186,455
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,843,801	\$ 2,368,562
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,927,088	\$ 1,086,269
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 6,073
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 435,501	\$ 292,178
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,885,512	\$ 6,876,330
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,021,014	\$ 1,497,151
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 410,041	\$ 359,544
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 68,101
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 14,771
NON:							
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 5,820,655	\$ 5,506,965
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,628,728	\$ 1,543,814
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,847,679	\$ 1,491,489
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 353,928	\$ 266,844
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 11,918
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 78,256	\$ 891
Wolkow Brake Roofing Corp.	NON	No	Roofing	Yes	\$ 2,377,108	\$ 2,428,852	\$ 1,835,725
Bamco	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,545,229	\$ 1,319,033
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 124,400	\$ 49,891
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,435	\$ 19,280
Platinum Maintenance Services	NON	No	Terrazzo	Yes	\$ -	\$ 215,283	\$ 193,755
Spectrum Painting Corp.	NON	No	Painting	Yes	\$ 511,944	\$ 511,944	\$ 124,430
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 51,049	\$ 51,049	\$ 2,976
Arbon	NON	No	Loading Dock Equipment	Yes	\$ 243,000	\$ 243,000	\$ -
Transep Elevator	NON	No	Elevators	Yes	\$ 596,900	\$ 612,613	\$ 534,588
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,419,058	\$ 6,379,159
PI Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 10,111,923	\$ 8,894,567
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,570,033	\$ 4,975,846
Turner Logistics - AHU 1221	NON	No	Equipment - AHU	Yes	\$ 582,706	\$ 577,606	\$ 488,379
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	\$ 534,039	\$ 528,506	\$ 403,560
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,600,926	\$ 1,297,673
Turner Logistic ATS/Light Fixtures 1407	NON	No	Equipment	Yes	\$ 598,192	\$ 531,749	\$ 471,076
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	\$ 352,485	\$ 406,915	\$ 368,945
Zwicker Electric Corp	NON	No	Electric	Yes	\$ 15,320,723	\$ 15,799,022	\$ 13,874,059
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,599,630	\$ 728,913
Safway	NON	No	Hoisting & Protection	Yes	\$ 40,000	\$ 65,913	\$ 23,322
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 3,392,505	\$ 3,503,404	\$ 3,108,971

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 77,616,409	\$ 85,156,894	\$ 71,713,805
MWL Tier II Total	\$ 18,190,871	\$ 21,822,458	\$ 17,797,735
Non-MWL Tier II Total	\$ 59,425,538	\$ 63,334,436	\$ 53,916,070
MWL % of Tier II	0%	30%	24%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Bamco Inc.	Project: Columbia Business School Below Grade
Trade:	Carpentry	Contract:
Address:	30 Bleakeland Ave - Middlesex NJ 08846	Telephone: (732) 302-0889
As of Date:	03/31/2021	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ 1,420,500	\$ 1,545,229	\$ 1,319,033

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 42,000	\$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	yes	\$ 136,020	\$ 136,020	\$ 114,522
Tier III Grand Total					\$ 178,020	\$ 178,020	\$ 123,989
MWL Tier III Total					\$ 42,000	\$ 42,000	\$ 9,467
Non-MWL Tier III Total					\$ 136,020	\$ 136,020	\$ 114,522
MWL % of Tier III					3%	3%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,843,801	\$ 2,368,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 276,860
Tier III Grand Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project: Columbia Business School Below Grade
Company Name:	Heritage Mechanical Services	Contract:
Trade:	HVAC	Telephone: 516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,570,033	\$ 4,975,846

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 37,667	\$ 37,667
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 450,000	\$ 260,496
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 924	\$ 6,575	\$ 5,307
<i>NON:</i>							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 515,093	\$ 509,850	\$ 319,078
	MWL Tier III Total	\$ 515,093	\$ 509,850	\$ 319,078
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	10%	9%	6%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Island International Enterprises, LLC	Contract:	
Trade:	Spray Fireproofing	Telephone:	631-208-3500
Address:	1101 Scott Avenue, Calverton NY 11933	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,628,728	\$ 1,543,814

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 194,000	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717
Tier III Grand Total					\$ 208,000	\$ 236,086	\$ 83,032
MWL Tier III Total					\$ 208,000	\$ 236,086	\$ 83,032
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					18%	14%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	PJ Mechanical Corp.	Contract:	
Trade:	HVAC Work	Telephone:	212-243-2555
Address:	55 Broad St	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,111,923	\$ 8,894,567

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 536,000	\$ 291,650
Tier III Grand Total					\$ 1,050,667	\$ 1,072,000	\$ 827,650
MWL Tier III Total					\$ 1,050,667	\$ 1,072,000	\$ 827,650
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					11%	11%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Rad and D'Aprile Inc. **Project:** Columbia Business School Below Grade
Trade: Masonry **Contract:**
Address: 2128 Bellmore Ave, Bellmore NY 11710 **Telephone:** 516-826-9218
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Rad and D'Aprile Inc.	NON	No	Masonry	\$ 6,200,000	\$ 5,820,655	\$ 5,506,965	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Glenwood Mason Supply	W	No	Supply CMU	Yes	\$ 550,000	\$ 550,000	\$ 514,245
Glenwood Mason Supply	W	No	Supply Rebar & Durawall	Yes	\$ 166,000	\$ 166,000	\$ 164,166
Hailey Insulation	W-ESD	No	Install Firestopping	Yes	\$ 315,000	\$ 315,000	\$ 300,684
Park ave Building Supply	M-ESD	No	supply Rebar and Drywall	Yes	\$ 100,000	\$ 151,831	\$ 151,831
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,131,000	\$ 1,182,831	\$ 1,130,926
MWL Tier III Total	\$ 1,131,000	\$ 1,182,831	\$ 1,130,926
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	18%	20%	21%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 6,885,512	\$ 6,876,330	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 30,147	\$ 30,147
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 689,221	\$ 689,221
NON:							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 456,176	\$ 456,176

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 937,849	\$ 1,182,029	\$ 1,182,029
	MWL Tier III Total	\$ 535,987	\$ 725,853	\$ 725,853
	Non-MWL Tier III Total	\$ 401,862	\$ 456,176	\$ 456,176
	MWL % of Tier III	14%	11%	11%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 1,259,415	\$ 1,308,473	\$ 872,068

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 40,000	\$ 36,000
TouchTel	W	No	Electrician	Yes	\$ 19,950	\$ 32,508	\$ 25,504
Argent Associates	W	No	Material Supplier	Yes	\$ 30,065	\$ 30,065	\$ 30,065
Olive Controls	M	No	Electrician	Yes	\$ 180,000	\$ 186,500	\$ 18,000
NON:							
Corporate Electric	NON	No	Electrician	Yes	\$ 1,019,400	\$ 1,019,400	\$ 762,499

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,259,415	\$ 1,308,473	\$ 872,068
MWL Tier III Total	\$ 240,015	\$ 289,073	\$ 109,569
Non-MWL Tier III Total	\$ 1,019,400	\$ 1,019,400	\$ 762,499
MWL % of Tier III	19%	22%	13%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Schneider Electric	Contract:	
Trade:	IT/ Security	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 1,506,700	\$ 1,599,630	\$ 728,913

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 10,000	\$ 9,000
Argent Associates	W	No	Material Vendor	Yes	\$ 154,000	\$ 156,251	\$ 156,251
Kane Communications	W	No	Electrician	Yes	\$ 431,414	\$ 431,414	\$ 147,553
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 595,414	\$ 597,665	\$ 312,804
	MWL Tier III Total	\$ 595,414	\$ 597,665	\$ 312,804
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	40%	37%	43%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Spectrum Painting Corp	Contract:	
Trade:	Resinois Flooring	Telephone:	914-723-4800
Address:	5 N. Greenwich Rd. Amok NY 10504	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinois Flooring	\$ 511,944	\$ 511,944	\$ 124,430

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 27,382	\$ 94,125	\$ 16,776
NON:							
Tier III Grand Total					\$ 27,382	\$ 94,125	\$ 16,776
MWL Tier III Total					\$ 27,382	\$ 94,125	\$ 16,776
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	18%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: _____	Turner Construction Company	Project: _____	Columbia Business School Below Grade
Company Name: _____	TEI Group	Contract: _____	
Trade: _____	Elevator	Telephone: _____	718-609-2504
Address: _____	30-30 47th Ave, LIC, Queens, NY - 11101	Project Start: _____	1/1/2018
As of Date: _____	03/31/2021	Project End: _____	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 596,900	\$ 612,613	\$ 534,588

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	\$ 58,361	\$ 58,361	\$ 57,240
GAL	L	No	Controllers and Door Equipment	Yes	\$ 41,931	\$ 41,931	\$ 35,508
NON:							
Tier III Grand Total					\$ 100,292	\$ 100,292	\$ 92,748
MWL Tier III Total					\$ 100,292	\$ 100,292	\$ 92,748
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					17%	16%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Turner Logistics	Contract:	
Trade:	MEP Pre-Purchase Equip	Telephone:	(201) 722-3800
Address:	3 Paragon Drive, Montvale NJ 07645	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	\$ 3,392,505	\$ 3,503,404	\$ 3,108,971

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes, Inc.	W	No	Electrical	Yes	\$ 3,119,100	\$ 3,183,100	\$ 2,989,918
NON:							
Tier III Grand Total					\$ 3,119,100	\$ 3,183,100	\$ 2,989,918
MWL Tier III Total					\$ 3,119,100	\$ 3,183,100	\$ 2,989,918
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					92%	91%	96%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	03/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 15,320,723	\$ 15,799,022	\$ 13,874,059

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 68,118	\$ 68,118
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 15,276
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 12,031
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 53,572	\$ 53,572
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,044,127	\$ 1,044,127
Hailey Insulation	W	No	Fire Stopping	Yes	\$ 50,000	\$ 50,000	\$ 12,500
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,125,000	\$ 1,745,817	\$ 1,205,624
MWL Tier III Total	\$ 1,125,000	\$ 1,745,817	\$ 1,205,624
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	7%	11%	9%

Date: 03/31/2021

GC/CM: Turner Construction Company
Date Range: 8/1/2008 - 03/31/2021
As of: 06/10/2021

**Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M	W	L	MW	ML	WL	MWL	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Total	MWL	Non-MWL	Total	MWL	Non-MWL	Total					
Tier I (Direct)	Turner Construction Company Construction Management	40,160	53%	162	0%	0	0%	3,356	4%	3,393	4%	0	0%	7,971	10%	55,041	72%	21,279	28%	76,320	98	64%	55	36%	153	
Tier II	Almar Plumbing Plumbing	22,260	28%	777	1%	0	0%	7,491	10%	2,560	3%	0	0%	0	0%	33,088	42%	45,142	58%	78,230	35	36%	62	64%	97	
	Cives Steel Company Structural Steel	29,994	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,155	23%	102,037	77%	132,192	49	30%	116	70%	165	
	Island International Enterprises SOPP	16,883	81%	0	0%	172	1%	0	0%	767	4%	0	0%	0	0%	17,822	85%	3,129	15%	20,951	38	75%	13	25%	51	
	Roger & Sons Concrete	57,862	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	61,351	43%	80,154	57%	141,505	209	43%	276	57%	485	
	Safway Atlantic Hoisting & Public Protection	6,087	50%	0	0%	0	0%	0	0%	257	2%	0	0%	0	0%	6,343	52%	5,824	48%	12,167	84	50%	83	50%	167	
	Zwicker Electric Company Electrical	20,733	18%	0	0%	0	0%	0	0%	2,353	2%	0	0%	0	0%	23,086	20%	90,908	80%	113,993	36	30%	85	70%	121	
	First Women's Fire Systems Fire Protection	3,158	13%	0	0%	0	0%	0	0%	933	4%	0	0%	0	0%	4,091	17%	19,335	83%	23,426	6	43%	8	57%	14	
	United Structural Works Misc. Metals	10,514	32%	0	0%	612	2%	0	0%	0	0%	0	0%	0	0%	11,126	34%	21,750	66%	32,876	34	49%	36	51%	70	
	Wolkow Braker Roofing & Waterproofing	24,941	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	24,941	65%	13,319	35%	38,260	28	44%	35	56%	63	
	F.W. Sims HVAC AG Piping	15,963	14%	712	1%	8	0%	0	0%	0	0%	0	0%	0	0%	16,683	15%	94,333	85%	111,016	19	16%	100	84%	119	
	PJP Installers Inc HVAC Site 7 Airside	2,631	88%	0	0%	0	0%	0	0%	360	12%	0	0%	0	0%	2,990	100%	0	0%	2,990	32	100%	0	0%	32	
	Post Road Iron Works Overhead Doors	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	3,305	9	33%	18	67%	27	
	Rad & D'Aprile Masonry	21,743	53%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	21,815	53%	19,132	47%	40,947	49	53%	43	47%	92	
	Heritage Mechanical HVAC	27,949	58%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	28,028	59%	19,812	41%	47,839	59	69%	26	31%	85	
	Allran Electric Fire Alarm	11,545	44%	168	1%	0	0%	456	2%	48	0%	0	0%	632	2%	12,849	49%	13,487	51%	26,336	18	47%	20	53%	38	
	PJ Mechanical HVAC	23,070	68%	0	0%	0	0%	225	1%	0	0%	0	0%	0	0%	23,295	69%	10,679	31%	33,974	44	56%	34	44%	78	
	Curtis Partition Drywall	78,314	63%	2,779	2%	727	1%	2,265	2%	1,742	1%	617	0%	0	0%	86,442	70%	37,276	30%	123,718	115	66%	60	34%	175	
	Concrete Industries Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	638	2	18%	9	82%	11	
	Banco, Inc. Metal Wall Panels	3,651	17%	0	0%	0	0%	0	0%	981	5%	0	0%	0	0%	4,631	22%	16,795	78%	21,426	16	33%	33	67%	49	
	Champion Metal & Glass Ornamental Metals	1,466	41%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,466	41%	2,067	59%	3,533	4	29%	10	71%	14	
	Egg Electric Inc. Electrical	28,021	35%	480	1%	864	1%	3,627	5%	386	0%	1,024	1%	0	0%	34,402	43%	46,086	57%	80,488	49	47%	56	53%	105	
	Transel Elevator, Inc. Elevator	11,207	50%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	11,207	50%	11,207	50%	22,414	12	34%	23	66%	35	
	Spectrum Painting Resinous Flooring	2,875	81%	0	0%	0	0%	0	0%	75	2%	0	0%	0	0%	2,950	84%	580	16%	3,530	8	67%	4	33%	12	
	Mama's Construction Construction	6,580	57%	0	0%	0	0%	0	0%	3,041	26%	0	0%	0	0%	9,621	83%	1,933	17%	11,554	46	88%	6	12%	52	
	Woodworks Construction Woodwork	32	41%	0	0%	0	0%	0	0%	8	10%	0	0%	0	0%	40	51%	38	49%	78	3	60%	2	40%	5	
	Schneider Electric Electrical	1,272	24%	1,376	26%	0	0%	0	0%	0	0%	0	0%	0	0%	2,648	50%	2,625	50%	5,273	3	20%	12	80%	15	
	Unity Electric Electrical	10,747	32%	128	0%	789	2%	2,553	8%	1,504	4%	0	0%	453	1%	16,174	48%	17,373	52%	33,547	25	36%	45	64%	70	
	Jacobson & Company, Inc. Security	18,938	34%	1,082	2%	0	0%	1,109	2%	1,336	2%	0	0%	0	0%	22,465	40%	33,767	60%	56,232	39	45%	48	55%	87	
	JEM Architecturals Architects	1,395	17%	0	0%	560	7%	0	0%	58	1%	0	0%	0	0%	2,013	24%	6,248	76%	8,261	5	25%	15	75%	20	
	Garcia Marble & Tile Stone Masons	2,475	49%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,475	49%	2,536	51%	5,011	6	46%	7	54%	13	
	Sherland & Farrington Stone Masons	826	32%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	826	32%	1,742	68%	2,568	6	33%	12	67%	18	
	Platinum Maintenance Services Maintenance	1,211	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,211	52%	1,138	48%	2,349	7	58%	5	42%	12	
	Hi Tech Data Floors Flooring	313	15%	0	0%	0	0%	40	2%	0	0%	0	0%	0	0%	352	17%	1,694	83%	2,046	4	29%	10	71%	14	
Total Hours		505,964		7,825		3,783		21,241		22,537		1,641		9,921		572,911		746,078		1,318,989		1,197		1,367		2,564
Overall % of Total		38%		1%		0%		2%		2%		0%		1%		43%		57%		100%		47%		53%		100%

* Denotes active contractors
† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Almar Plumbing	6/19/2018	In Progress
Cives Steel Company	11/25/2018	In Progress
Island International Enterprises	12/25/2018	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Zwicker Electric Company	12/26/2018	In Progress
First Women's Fire Systems	12/26/2018	In Progress
United Structural Works	1/6/2019	In Progress
Wolkow Braker	2/27/2019	In Progress
F.W. Sims	3/5/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Heritage Mechanical	6/5/2019	In Progress
Allran Electric	6/26/2019	In Progress
PJ Mechanical	5/8/2019	In Progress

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: Open Space Large Square
Address: 410 West 118th Street, NY, NY 10027 Telephone:
As of Date: 03/31/2021 Project Start: 10/27/2010 Project End: In Progress

OWNER table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row: Columbia University, NON, No, Owner, \$, \$, \$ 8,715

DIRECT SPEND VENDORS (Tier I) table with columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row: Green Girl Printing, W, No, Printing, Yes, \$, \$ 8,715, \$ 8,715

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Summary table with 3 columns: Category, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Rows: Direct Spend Grand Total, MWL Direct Spend Total, Non-MWL Direct Spend Total, MWL % of Total

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Open Space Large Square
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 03/31/2021 **Project Start:** 10/27/2010 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 17,318,790	\$ 17,318,790	\$ 6,531,651

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Kelco Costruction Inc.	NON	No	General Contractor	Yes	\$ 17,318,790	\$ 17,318,790	\$ 6,531,651

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 17,318,790	\$ 17,318,790	\$ 6,531,651
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 17,318,790	\$ 17,318,790	\$ 6,531,651
MWL % of Total	0%	0%	0%

Date: 03/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Kelco Construction Inc.	Project: Open Space Large Square
Trade: General Contractor	Contract:
Address: 22 Newton Place Hauppauge NY 11788	Telephone: (831) 462-2952
As of Date: 03/31/2021	Project Start: 10/27/2010 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,318,790	\$ 17,318,790	\$ 6,531,651

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%	
MWL:								
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 3,986	\$ 3,986	
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 213,000	\$ 58,290	
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 68,830	\$ 68,830	
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 12,916	\$ 12,916	
Double Nickel	W-ESD	No	Trucking	Yes	\$ 75,000	\$ 75,000	\$ 33,991	
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 2,225	\$ 2,225	
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 336,858	\$ 107,875	
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ -	\$ 5,130	\$ 5,130	
Petiscosan Ltd.	W-ESD	No	Folie Provider	Yes	\$ -	\$ 10,000	\$ 4,141	
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ -	\$ 2,685,000	\$ 586,125	
Mirmac Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 75,000	\$ 4,200	
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 19,957	\$ 19,957	
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 900	\$ 900	
NON:								
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 1,849	\$ 3,687	\$ 3,687	
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 1,274	\$ 3,669	\$ 3,669	
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 383,757	\$ 383,757	
Colarusso	NON	No	Trucking	Yes	\$ 239	\$ 239	\$ 966	
Colony Hardware	NON	No	Tool/Supplier	Yes	\$ 4,873	\$ 4,873	\$ 4,873	
Country Garden	NON	No	Tool/Supplier	Yes	\$ 1,629	\$ 1,629	\$ 1,629	
Deep Root	NON	No	Material Supplier	Yes	\$ 28,859	\$ 42,807	\$ 42,807	
Eric Sons	NON	No	Drain Supplier	Yes	\$ 70,209	\$ 386,682	\$ 386,682	
Evergreen Recycling	NON	No	Concrete Supplier	Yes	\$ 1,692	\$ 19,739	\$ 19,739	
Fountaintech	NON	No	Fountain Installer	Yes	\$ 675,915	\$ 216,887	\$ 216,887	
Geocomp	NON	No	Noise Testing	Yes	\$ 7,500	\$ 7,500	\$ 7,500	
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 73,604	\$ 73,604	
HD Supply	NON	No	Material Supplier	Yes	\$ 23,597	\$ 23,597	\$ 23,597	
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100	
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 4,895	\$ 4,895	\$ 4,895	
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 1,538	\$ 10,090	\$ 10,090	
Landscape Forms	NON	No	Material Supplier	Yes	\$ 61,883	\$ 91,625	\$ 91,625	
Milrose Consultants	NON	No	Expeditior	Yes	\$ 2,450	\$ 2,450	\$ 2,450	
New York Concrete Washout	NON	No	Concrete Supplier	Yes	\$ 3,448	\$ 4,621	\$ 4,621	
North Fork Boutique Gardens, Inc.	NON	No	Landscape Supplier	Yes	\$ 4,761	\$ 4,761	\$ 4,761	
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510	
OnSite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108	
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526	
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 411	\$ 5,146	\$ 5,146	
Romex	NON	No	Material Supplier	Yes	\$ 13,523	\$ 25,663	\$ 25,663	
Sanico USA Copr	NON	No	Temperature Scanning Equip	Yes	\$ 1,651	\$ 2,476	\$ 2,476	
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 14,761	\$ 14,761	\$ 14,761	
Siegel	NON	No	Material Supplier	Yes	\$ 261	\$ 508	\$ 508	
Site One Lanfscaping	NON	No	Material Supplier	Yes	\$ 710	\$ 710	\$ 710	
Sanco	NON	No	Fence Supplier	Yes	\$ 3,688	\$ 3,688	\$ 3,688	
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394	
United Rentals	NON	No	Waterproofing	Yes	\$ 1,195	\$ 1,195	\$ 1,195	
Walker Braker	NON	No	Material Supplier	Yes	\$ 246,000	\$ 197,143	\$ 197,143	
Wundercover	NON	No	Material Supplier	Yes	\$ 113,342	\$ 14,987	\$ 14,987	
Zinco	NON	No	Material Supplier	Yes	\$ 130,426	\$ 137,119	\$ 137,119	
					Tier II Grand Total	\$ 2,893,313	\$ 5,384,947	\$ 2,785,439
					MWL Tier II Total	\$ 878,309	\$ 3,508,803	\$ 908,567
					Non-MWL Tier II Total	\$ 2,015,004	\$ 1,876,144	\$ 1,876,871
					MWL % of Tier II	5%	20%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2021

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 03/31/2021
As of :	06/10/2021

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Hrs		Hrs		Hrs		#		#			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Kelco Construction Inc General Contractor	6,404	90%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,404	90%	745	10%	7,148		33	92%	3	8%	36	
Tier II	Johnson Security	348	49%	176	25%	0	0%	193	27%	0	0%	0	0%	0	0%	717	100%	0	0%	717		9	100%	0	0%	9	
	Power Connect Electric	148	14%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	148	14%	887	86%	1,035		9	45%	11	55%	20	
	Wolkow Breaker	484	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	484	46%	558	54%	1,042		1	33%	2	67%	3	
Total Hours		7,384		176		0		193		0		0		0		7,753		2,190		9,942		52		16		68	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		100%		0%		0%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc		In Progress
Johnson Security		In Progress
Power Connect Electric		In Progress
Wolkow Breaker		In Progress

GC/CM:	Kelco Construction
Date Range:	1/1/2021 - 03/31/2021
As of :	06/10/2021

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹				
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%				
Tier II	Wolkow Breaker	424	49%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	424	49%	434	51%	858	6	40%	9	60%	15
	Power Connect Electric	7	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	7	3%	227	97%	234	1	50%	1	50%	2
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	
Total Hours		431	0	0	0	0	0	0	0	0	0	0	0	0	0	431	661	1,092	7	10	17	41%	59%	100%	7	10	17	41%	59%	100%	
Overall % of Total		39%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	39%	61%	100%	41%	59%	100%	41%	59%	100%	41%	59%	100%	41%	59%	100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2021
As of:	06/10/2021

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Total MWL	Non-MWL	Total							
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	133	42%	182	58%	315
Tier II	Johnson Security Inc Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	300	97%	8	3%	308
	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		191		791
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	1/1/2021 - 03/31/2021
As of:	06/10/2021

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount